

Contents

<hr/>	
<i>Part I</i>	Principles of Self-Organization in Physical, Biological, and Social Systems
<hr/>	
Principles of Self-Organization – In a Socio-Managerial Context By H. von Foerster (With 10 Figures)	2
Two Principles for Self-Organization. By. F.J. Varela	25
Can Synergetics Be of Use to Management Theory? By H. Haken (With 8 Figures)	33
Self-Organization: Some Theoretical Cross-Connections. By R. Riedl	38
Towards a Theory of Social Systems: Self-Organization and Self-Maintenance, Self-Reference and Syn-Reference. By P.M. Hejl	60
<hr/>	
<i>Part II</i>	Self-Organization and Management
<hr/>	
Management – A Misunderstood Societal Function By H. Ulrich (With 2 Figures)	80
Systems Thinking in Management: The Development of Soft Systems Methodol- ogy and Its Implications for Social Science. By P.B. Checkland (With 5 Figures)	94
Evolutionary Management. By F. Malik and G.J.B. Probst	105
Systems Approach to Management: Hopes, Promises, Doubts – A Lot of Questions and Some Afterthoughts. By F. Malik (With 4 Figures)	121
Cybernetic Principles for the Design, Control, and Development of Social Systems and Some Afterthoughts. By G.J.B. Probst	127
Some Explanatory Boundaries of Organismic Analogies for the Understanding of Social Systems. By P. Dachler (With 1 Figure)	132
Insights, Promises, Doubts, and Questions Emerging from a Colloquium – A Summary. By H. Ulrich and G.J.B. Probst	148
<i>Index of Contributors</i>	153